

INTER-ROCK MINERALS INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS
For the Three and Six Months Ended June 30, 2023

August 16, 2023

INTER-ROCK MINERALS INC.
MANAGEMENT'S INTERIM DISCUSSION AND ANALYSIS
FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2023

NOTES TO READER

References to “Inter-Rock” and the “Company” in this discussion refer to Inter-Rock Minerals Inc. and its subsidiaries taken as a whole.

The following management discussion and analysis (“MD&A”) provides an analysis of the financial condition of Inter-Rock at June 30, 2023 and compares it to the financial condition of the Company on December 31, 2022. The MD&A also analyzes the Company’s results of operations for the three and six months ended June 30, 2023 and compares those results to the results for the comparable periods in 2022.

This MD&A has been prepared in compliance with the requirements of National Instrument (“NI”) 51-102 – Continuous Disclosure Obligations. This discussion should be read in conjunction with the unaudited consolidated interim financial statements for the three and six months ended June 30, 2023 and with the audited consolidated financial statements and the related notes for the year ended December 31, 2022. The Company’s financial statements and MD&A have been prepared in accordance with International Financial Reporting Standards (“IFRS”), as issued by the International Accounting Standards Board (“IASB”).

All monetary amounts are expressed in United States dollars unless otherwise indicated.

This MD&A is prepared as of August 16, 2023.

Inter-Rock uses earnings before interest, taxes and depreciation and amortization (“EBITDA”), a non-IFRS performance measure in this MD&A as it believes this generally accepted industry performance measure provides a useful indication of the Company’s financial performance. This non-IFRS performance measure does not have a standardized meaning defined by IFRS and may not be comparable to information in the reports and filings of comparable companies. Accordingly, it should not be considered in isolation or as a substitute for performance measures prepared in accordance with IFRS.

For further information and a detailed reconciliation, refer to the section entitled “Non-IFRS Performance Measures” in this MD&A.

DESCRIPTION OF THE BUSINESS

Inter-Rock is domiciled in Canada and is continued under the Business Corporations Act (Ontario). The Company’s office is located at 2 Toronto Street, Suite 500 Toronto, Ontario, M5C 2B6, Canada. The Company’s shares are traded on the TSX Venture Exchange under the symbol “IRO”.

Inter-Rock owns two operating businesses in the United States: Papillon Agricultural Company Inc. (“Papillon”) and MIN-AD Inc. (“MIN-AD”). Papillon develops, markets and distributes toll manufactured premium dairy feed nutritional supplements, including MIN-AD’s products. MIN-AD is engaged in the production and marketing of dolomite and clay products primarily for the animal feed industry.

SECOND QUARTER 2023 RESULTS SUMMARY

- Gross profit of \$3.1 million, 11% higher than the same period in 2022 and higher than the rolling four quarter average of \$2.9 million.
- Generated EBITDA of \$1.1 million.
- Sound liquidity with working capital of \$7.7 million at June 30, 2023.

Milk prices in the United States, which averaged a multi year high in 2022, have declined in the first half of 2023, with the average price in the second quarter 25% lower than the annual average price in 2022. Prices have declined due to weaker demand both domestically and in export markets, (the value of exports of U.S. dairy products reached record highs in 2022). Like the U.S. market, export markets are also well supplied with dairy products. Offsetting lower milk prices, to some extent, are higher beef prices, which supplement dairy farmers incomes as cows are culled. Favourable beef prices and low milk prices may lead to further reductions in the dairy herd and increase dairy product prices.

OPERATIONS REVIEW

Papillon Agricultural

Papillon develops and produces premium specialty nutritional products for dairy consultants, feed suppliers and dairy producers in the United States. Papillon has its own line of high quality proteins and rumen probiotic products that are produced under toll manufacturing agreements. In addition, Papillon distributes MIN-AD products and a clostridia control product for dairy cows (clostridia are bacteria naturally found in the environment and in the gastrointestinal tracts of dairy cows and calves, which under certain conditions can form toxins that result in reduced growth performance and digestive disorders).

Second quarter 2023 review

Papillon's operational and financial performance in the second quarter of 2023 reflects strong and broader sales and marketing efforts, which offset significantly lower milk prices. Papillon recorded revenue of \$20.7 million in the second quarter of 2023, down approximately 10% from \$22.9 million in the year earlier period. Despite lower revenue, gross profit of \$2.3 million in the second quarter of 2023 was up slightly from \$2.2 million in the same period in 2022. Gross profit in the second quarter was similar to the first quarter of the year (Q1 2023 gross profit: \$2.4 million). Gross profit in the second quarter was maintained as margin improvement offset lower sales volumes as compared with the same quarter last year. The gross profit margin in the second quarter of 2023 was 11.2%, up from 9.6% in the same period in 2022. Sales volumes of all products combined were 3% lower in the current quarter as compared with the prior year quarter. Sales volumes of higher value products were markedly lower in the second quarter of 2023 as compared with the year earlier period reflecting weaker dairy market conditions.

Cash flow from operating activities (before working capital changes) was \$799,000 as compared with \$903,000 in the second quarter of 2022. Lower cash flow was attributed to higher SG&A expenses, including marketing, compensation, professional fees and quality control.

Six months 2023 review

Revenue in the first six months of 2023 was \$41.5 million, up from \$39.4 million in the year earlier period. Gross profit for the first half of 2023 increased to \$4.7 million as compared with \$4.1 million in the first half of 2022. The increase in gross profit was due to an 2% increase in total tons sold and an increase in gross profit margins. Year-to-date cash flow from operating activities was \$1.7 million as compared with \$1.5 million for the same period in 2022.

MIN-AD

MIN-AD quarries, processes, and markets dolomite and clay products for dairy and beef cattle feed. The dolomite is used as a source of magnesium and calcium and as a rumen acid buffer. MIN-AD's newly developed clay business produces products for use in anti-caking and toxin control applications. MIN-AD's operations are located in northern Nevada near the town of Winnemucca. Approximately 95% of sales are to the United States, while the other 5% are to Alberta and British Columbia.

MIN-AD's sales and marketing activities are managed by Papillon. In the northeast, central Atlantic and upper mid-west regions of the U.S., Papillon acts as the exclusive distributor of MIN-AD's products. Under a distribution agreement, MIN-AD products are purchased by Papillon and then sold by Papillon to dairy feed manufacturers. This arrangement takes advantage of Papillon's marketing and sales expertise and geographic reach in the eastern United States. In the first half of 2023, 48% of MIN-AD's sales revenue was attributed to inter-company sales to Papillon.

Second quarter 2023 review

MIN-AD recorded revenue (including freight and fuel charged to customers) of \$2.4 million in the second quarter of 2023, unchanged from the prior year period. Tons sold in the current quarter were 2% higher than the corresponding quarter in 2022. Revenue in the second quarter of 2023 was slightly lower than revenue of \$2.6 million recorded in the first quarter of 2023.

Cash flow from operations (before working capital changes) was \$399,000 in the second quarter of 2023, as compared with \$263,000 in the same period in 2022. Payments for rail car leases (recorded as financing payments, consequently not netted against cash flow from operations) totalled approximately \$45,000 in the second quarter of 2023, the same as the prior year period.

MIN-AD incurred capital expenditures of \$680,000 in the second quarter of 2023 (Q2 2022: \$133,000). Higher capital expenditures in the current quarter were due to the purchase of equipment to transload MIN-AD bulk material from rail cars to trucks and for expenditures on equipment related to an automatic bagging process for the MIN-AD plant.

Six months 2023 review

For the first six months of 2023, MIN-AD's sales volume and revenue were above levels recorded in the prior year period by 17% and 14% percent respectively. In the first half of 2023, MIN-AD recorded revenue of \$5.0 million, as compared with \$4.4 million first half of 2022.

Cash flow from operations (before working capital changes) was \$521,000 in the first six months of 2023, up from \$314,000 the prior year period. The increase in cash flow in the current six month period is due to higher gross profits resulting from increased sales, which more than offset

higher general and administrative expenses. Rail car lease finance payments were \$89,000 in the first half of 2023, up slightly from \$87,000 in the prior year period.

MIN-AD incurred capital expenditures of \$906,000 in the first six months of the year (six months of 2022: \$277,000).

CONSOLIDATED FINANCIAL REVIEW

(US\$,000)	Three Months Ended		Six Months Ended	
	June 30, 2023	June 30, 2022	June 30, 2023	June 30, 2022
Revenue	\$21,944	\$24,173	\$44,002	\$41,726
Operating costs	\$18,885	\$21,422	\$38,137	\$36,764
Gross profit	\$3,059	\$2,751	\$5,865	\$4,962
SG&A	\$1,960	\$1,566	\$3,651	\$3,222
Net income (Loss)	\$309	\$369	\$966	\$1,209
Income per share, basic	\$0.01	\$0.02	\$0.04	\$0.05
Cash flow from operations ¹	\$2,304	\$1,371	\$3,181	\$1,627
EBITDA ²	\$1,099	\$1,185	\$2,214	\$1,740

¹ From continuing operations. Cash flow is after working capital changes.

² See Non-IFRS Performance Measures

Review of Second Quarter and Year-to-Date Financial Results

Second quarter 2023 review

Inter-Rock recorded consolidated revenue of \$21.9 million for the quarter ended June 30, 2023, as compared with \$24.2 million in the corresponding period of 2022. (Papillon's revenue for its principal products fluctuates with the cost of input ingredients, accordingly, gross profit can be more indicative of financial performance than revenue). Papillon's share of the Company's consolidated revenue was 94% in the second quarter of 2023.

Gross profit in the second quarter of 2023 rose to \$3.1 million, up 11% from the prior year quarter (Q2 2022: \$2.8 million). Gross profit improved at both Papillon and MIN-AD in the current quarter as compared with the same period in 2022. The increase in gross profit is attributable to improved margins. The Company's gross profit margin increased to 13.9% in the second quarter of 2023, up from 11.4% in the comparable period in 2022.

Selling, general and administrative, ("SG&A") costs increased to just under \$2.0 million in the second quarter of 2023, up from \$1.6 million in the corresponding period in 2022. The increase in SG&A is primarily due to higher marketing, payroll and other expenses at Papillon and slightly higher G&A at MIN-AD. SG&A costs include all administrative, sales and marketing costs for the Company's two operating subsidiaries, as well as Toronto office general and administrative costs.

The Company recorded a \$478,000 non-cash writedown of the value of Papillon's inventory at June 30, 2023. Technical issues arising from the implementation of a new financial reporting system at Papillon resulted in the overstatement of inventory values. The overstated value was a recording error, neither cash nor physical inventory was affected.

Interest expense comprises interest on debt and interest recognized on lease liabilities. In the second quarter of 2023, interest expense was \$14,000, as compared with \$29,000 in the year earlier quarter. The reduction in interest expense is due to lower debt.

Inter-Rock recorded net income of \$309,000 in the second quarter of 2023, as compared with \$369,000 in the prior year period. The current period net income reflects the inventory writedown of \$478,000, partially offset by a lower income tax provision (the second quarter of 2022 included a higher tax provision due to the sale of Mill Creek).

Six months 2023 review

Revenue for the first half of 2023 was \$44.0 million, a 6% increase over the first half of 2022 (\$41.7 million). Gross profit improved 18% to \$5.9 million in the first half of 2023, up from \$5.0 million in the same period last year, reflecting higher gross profit at both Papillon and MIN-AD. The gross profit margin increased to 13.3% in the first six months of 2023, up from 11.9% for the same period in 2022.

Year-to-date SG&A expense was \$3.7 million, a 16% increase over the first six months of 2022 (\$3.2 million). The majority of the increase is attributable to higher spending by Papillon on compensation, marketing, quality control and travel related expenditures and higher payroll costs at MIN-AD.

Interest expense for the first half of 2023 was \$29,000, down from \$52,000 for the same period in 2022.

The Company reported net income for the first six months of 2023 of \$966,000, as compared with \$1.2 million in the first half of 2022. Lower net income in the first half of 2023 is largely attributable to the non-cash inventory writedown of \$478,000.

Summary of Quarterly Results

US\$,000	Q2/23	Q1/23	Q4/22	Q3/22	Q2/22	Q1/22	Q4/21	Q3/21
Revenue	\$21,944	\$22,058	\$19,073	\$26,426	\$24,173	\$17,553	\$14,840	\$15,590
Gross profit	\$3,059	\$2,806	\$2,422	\$3,293	\$2,751	\$2,211	\$1,915	\$2,151
Net Income (Loss)	\$309	\$657	(\$1,907)	\$1,217	\$369	\$840	(\$38)	\$392
EPS – Basic	\$0.01	\$0.03	(\$0.09)	\$0.06	\$0.02	\$0.04	\$0.00	\$0.02

¹ Net income and income per share are the net results for the period, including continuing and discontinued operations.

Although prices for dairy products declined during the first half of 2023, gross profit in the first and second quarters exceeded the rolling eight-month average of \$2.6 million, in part due to greater marketing and sales efforts and a broader geographical sales reach. The net loss in the fourth quarter of 2022 is attributable to a large provision for income tax expense, including tax associated with the gain on the sale of Mill Creek.

FINANCIAL CONDITION

Financial Condition (US\$,000)	June 30, 2023	December 31, 2022
Working capital	\$7,742	\$7,694
Total assets	\$22,103	\$21,411
Total liabilities	\$12,006	\$12,267
Lease obligations ¹	\$916	\$978
Total debt ¹	\$419	\$280
Shareholders' equity	\$10,097	\$9,144

¹ Lease obligations and total debt are included in total liabilities.

The Company continues to maintain a sound financial position, with working capital of \$7.7 million at the end of the second quarter of 2023, largely unchanged from year end 2022. Working capital includes cash of \$4.6 million. Total debt at June 30, 2023 was \$419,000, up from \$280,000 at year end 2022 as MIN-AD drew down a portion of a new debt facility to fund the acquisition of a robotic bagging system.

Debt Facilities

At June 30, 2023, the Company's debt comprised the following:

U.S.\$,000	June 30, 2023	December 31, 2022
MIN-AD revolving credit facility	\$70	\$0
MIN-AD term loan	\$343	\$0
Papillon term loan	\$0	\$266
Vehicle financings	\$6	\$14
Total debt	\$419	\$280

Debt facilities at June 30, 2023:

- (i) MIN-AD \$500,000 revolving credit facility: a one-year, revolving credit facility in the amount of the lesser of \$500,000 or 50% of MIN-AD's accounts receivable plus 75% of inventory, bearing interest at the U.S. bank prime rate plus 1.00% per annum. The facility matures on May 25, 2024. At June 30, 2023 the outstanding balance was \$70,000. The line is secured by MIN-AD's assets and is guaranteed by both the Company and its subsidiary, Secret Pass Gold Inc.
- (ii) MIN-AD \$800,000 term loan: an equipment financing facility of up to \$800,000 with a six-month drawdown period during which only interest is paid, followed by a five-year amortization period of 60 monthly instalments of principal and interest. During the first six months, the interest rate is the U.S. prime rate plus 50bps and during the five-year amortization period the interest rate is fixed at 6.75%. The loan is secured by the equipment and is guaranteed by Secret Pass Gold Inc. and the Company. At June 30, 2023, MIN-AD had drawn \$343,000 of the loan.
- (iii) Papillon \$4.0 million term loan: a five-year secured term loan bearing interest at a fixed interest rate of 4.75% and amortizing over sixty months with equal principal repayments of \$66,667 plus interest. The loan was prepaid in full in March 2023.

- (iv) Vehicle loan: MIN-AD had \$6,000 of debt outstanding at June 30, 2023 under a light vehicle financing facility. The loan is secured by the vehicle and has an interest rate of 5.50%.

The Company is in full compliance with the terms of its loans as of the date of this MD&A.

LIQUIDITY AND CAPITAL RESOURCES

Liquidity refers to a company's ability to access cash. Sources of liquidity generally include operating cash flow, proceeds from the issuance of debt and equity, availability under credit facilities and proceeds from asset sales. The Company's strategy is to generate positive operating cash flow to fund its operating, financing and capital requirements.

At June 30, 2023, the Company had consolidated cash of \$4.6 million. As additional liquidity, MIN-AD has \$430,000 available under a revolving credit facility. The Company's most significant liquidity requirements over the next twelve months are scheduled principal and interest repayments of bank debt and lease payments, which totalled \$523,000 at June 30, 2023 and comprised \$133,000 of debt service and \$390,000 in rail car and office lease payments. In the opinion of management, the Company's liquidity comprising cash and cash flow from operations is more than sufficient to meet normal operating requirements and financing commitments.

Cash Flows

The change in the Company's cash balance during the first six months of 2023 is reconciled as follows: (\$,000):

	Six months ended June 30, 2023
Cash at beginning of period	\$3,048
Cash provided by operations	\$1,486
Cash provided by changes in working capital	\$1,695
Proceeds from debt financing	\$413
Repayments of debt and interest	(\$367)
Payments of lease obligations	(\$166)
Cash used in investing activities	(\$542)
Capital expenditures	(\$945)
Cash used for share repurchases	(\$13)
Cash at June 30, 2023	\$4,609

Cash Flow Provided by Operating Activities

Consolidated cash flow from operations after working capital changes in the second quarter of 2023 was \$2.3 million, up from \$1.4 million for the same period in 2022. The increase in cash flow from operations in the current quarter is largely attributable to positive working capital changes. EBITDA of \$1.1 million in the second quarter of 2023 was slightly lower than the prior year period (2022 Q2 EBITDA: \$1.2 million) as higher gross profit was more than offset by higher SG&A expenses.

For the first six months of 2023, cash flow from operations after working capital changes was \$3.2 million, as compared with \$1.6 million for the same period in 2022. EBITDA for the first half of 2023 was \$2.2 million, an increase of 29% from \$1.7 million in the prior year period, as higher gross profits more than offset higher SG&A expenses.

Cash Flow Provided by (used in) Financing Activities

During the second quarter of 2023, net cash from financing activities was \$229,000, with proceeds from borrowing of \$413,000 offsetting the aggregate payments of \$184,000 for debt service, lease payments and preferred share dividends.

For the first six months of 2023, net cash used in financing activities was \$133,000, with financing related payments of \$546,000 for debt, leases and preferred share dividends exceeding debt proceeds of \$413,000.

Cash Flow Used in Investing Activities

The Company incurred capital expenditures of \$720,000 at MIN-AD in the second quarter of 2023, as compared with \$137,000 in the second quarter of 2022. Capital expenditures in the first half of 2023 were \$945,000, (six months of 2022: \$277,000). Higher expenditures in the first half of 2023 are attributable to MIN-AD's purchase of trans loading equipment and initial payments for a robotic bagging machine.

FINANCIAL COMMITMENTS

The Company incurs financial commitments in the normal course of operations and financing activities. Financial commitments include payments due under bank loans, equipment leases and equipment financing loans, among other commitments.

At June 30, 2023, the Company had the following undiscounted financial commitments:

(US\$,000)	Total	2023	2024	2025	2026	Thereafter
Bank debt repayments	\$413	\$0	\$139	\$69	\$69	\$136
Vehicle financing	\$6	\$6	\$0	\$0	\$0	\$0
Lease obligations	\$1,162	\$195	\$333	\$260	\$117	\$257
Total	\$1,581	\$201	\$472	\$329	\$186	\$393

Debt repayments represent the principal only. As the lease obligations in the table represent the contractual undiscounted amount of the commitments, these balances may not agree with the amounts disclosed in the balance sheet.

In accordance with the terms of a protein manufacturing agreement, Papillon has committed to purchasing a minimum annual value of protein products over a five-year period, with an aggregate value over the five years of \$1.0 million. If the value of the protein purchased is less than \$1.0 million, Papillon must pay the difference between the minimum required and the value of the actual amount purchased. The manufacturer can choose to reconcile the account annually or carry forward any differences.

OFF BALANCE SHEET ARRANGEMENTS

The Company has no off-balance sheet arrangements.

OUTSTANDING SHARE DATA

As of the date of this MD&A, the Company had 22,277,811 common shares and 17,136,980 preferred shares issued and outstanding.

The Company does not have equity compensation plans nor a stock option plan.

RELATED PARTY TRANSACTIONS

There were no related party transactions in the first six months of 2023.

NORMAL COURSE ISSUER BID

On January 10, 2023, the Company received approval to commence a Normal Course Issuer Bid (the "NCIB") to purchase for cancellation up to 1,000,000 common shares, representing approximately 4.5% of the issued and outstanding common shares of the Company. Inter-Rock may purchase common shares under the NCIB over the next twelve-month period beginning on or about January 16, 2023. The NCIB will terminate upon the earliest of (i) the Company purchasing 1,000,000 common shares, (ii) the Company providing notice of termination of the NCIB and (iii) the date that is 12 months following the commencement of the NCIB.

Any purchases under the NCIB will be conducted on the open market through the facilities of the TSXV or alternative Canadian trading systems. The price paid for any common shares repurchased under the NCIB will be the prevailing market price at the time of purchase. All common shares purchased by the Company will be cancelled.

As of the date of this MD&A, the Company had purchased 25,500 shares under the NCIB. The purchased shares were cancelled.

SUBSEQUENT EVENTS

- I. The Board of Directors of the Company declared a preferred share dividend of \$70,690 for the second quarter of 2023 (second quarter 2022: \$40,700).
- II. Papillon arranged a one-year revolving credit facility in the amount of \$1.0 million with the Bank of America. The facility will be used for general working capital purposes. As a revolving facility, Papillon may repay principal amounts and reborrow them during the term of the facility. The current expiration date of the facility is June 30, 2024. Annual renewals of the facility are at the discretion of the lender. The facility is secured by the assets of Papillon.

NON-IFRS PERFORMANCE MEASURE

Earnings before interest, taxes and depreciation and amortization ("EBITDA") is a non-IFRS performance measure. EBITDA deducts from net income (loss) items including interest expense, income taxes and depreciation and amortization. The Company uses EBITDA as one indicator of Inter-Rock's ability to generate cash flow to fund working capital, debt service, lease obligations and capital expenditures. EBITDA should not be considered as a substitute for performance measures calculated in accordance with IFRS. EBITDA excludes cash tax payments and the effects of working capital changes and therefore is not necessarily indicative of cash from operations as determined by IFRS. The following table provides a reconciliation of net income in the Company's consolidated statement of income to EBITDA:

(US\$,000)	Three Months Ended		Six Months Ended	
	June 30, 2023	June 30, 2022	June 30, 2023	June 30, 2022
Net income from continuing operations	\$309	\$369	\$966	\$1,209
Adjustments:				
Tax expense	\$50	\$307	\$250	\$382
Interest expense	\$14	\$54	\$29	\$86
Amortization and depletion	\$248	\$235	\$491	\$456
Inventory writedown	\$478	---	\$478	---
Loss (gain) on asset sale	---	\$220	---	(\$393)
EBITDA	\$1,099	\$1,185	\$2,214	\$1,740

FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

The Company's activities expose it to a number of financial risks including credit risk, market risk (including interest rate risk and foreign exchange risk) and liquidity risk. The objective of the Company's risk management policy is to properly identify financial risks and minimize adverse effects by ensuring that the Company maintains adequate capital in relation to the risks. The Company does not use derivative financial instruments as part of its strategy to manage market risks. There has been no change in the risks, objectives, policies and procedures from the previous reporting period. The Company's strategy for managing financial risks is presented as Note 19 in the audited consolidated financial statements for the year ended December 31, 2022.

CRITICAL ACCOUNTING ESTIMATES

The preparation of the financial statements requires management to make judgements, estimates and assumptions in applying accounting policies that affect the reported amounts of assets, liabilities and contingent liabilities at the date of the financial statements and revenues and expenses during the reporting period.

The condensed consolidated interim financial statements reflect the judgements and estimates outlined by the Company in Note 4 in its audited consolidated financial statements for the year ended December 31, 2022, which are available on SEDAR at www.sedar.com. There have been no changes to the critical accounting estimates since the previous reporting period.

DISCLOSURE CONTROLS AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

Management has established processes which are in place to provide them sufficient knowledge to support management representations that they have exercised reasonable diligence that (i) the consolidated financial statements do not contain any untrue statement of material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it is made, as of the date of and for the periods presented by the consolidated financial statements; and (ii) the consolidated financial statements fairly present all material respects the financial condition, results of the operations and cash flows of the Company, as of the date of and for the periods presented by the consolidated financial statements.

In contrast to the certificate required under National Instrument 52-109 Certification of Disclosure in Issuer's Annual and Interim Filings ("NI 52-109"), the Company utilizes the Venture Issuer Basic Certificate, which does not include representations relating to the establishment and maintenance

of disclosure controls and procedures (DC&P) and internal control over financial reporting (ICFR), as defined in NI 52-109. In particular, the certifying officers filing the Certificate are not making any representations relating to the establishment and maintenance of:

- i) controls and other procedures designed to provide reasonable assurance that information required to be disclosed by the issuer in its annual filings, interim filings or other reports filed or submitted under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation; and
- ii) a process to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with the issuer's GAAP. The Company's certifying officers are responsible for ensuring that processes are in place to provide them with sufficient knowledge to support the representations they are making in this certificate.

Investors should be aware that inherent limitations on the ability of certifying officers of a Venture issuer to design and implement on a cost effective basis DC&P and ICFR as defined in NI 52-109 may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

Inter-Rock has identified a potential control weakness regarding a lack of segregation of duties because of limited staff resources. Inter-Rock believes that this control weakness has not caused any material information to be withheld in its financial disclosure and has not impacted reported financial results.

RISK FACTORS

The Company is subject to a number of risks and uncertainties. For more details, refer to the Company's annual MD&A for the year ended December 31, 2022, which is available on SEDAR at www.sedar.com.

CAUTIONARY NOTE REGARDING FORWARD LOOKING STATEMENTS

This MD&A contains certain forward-looking information and forward-looking statements, as defined in applicable securities laws (collectively referred to herein as "forward-looking statements"). These statements may include, but are not limited to, statements with respect to the future financial or operating performance of Inter-Rock and its subsidiaries. All statements other than statements of historical fact are forward-looking statements. Generally, forward-looking statements can be identified by the use of words such as "plans", "expects", "anticipates", "believes", "estimates", "expects" and similar expressions, or the negatives of such words and phrases, or state that certain actions, events or results "may", "could", "would", "should", "might", or "will" be taken, occur or be achieved. Forward-looking statements are based on reasonable assumptions, estimates, analysis and opinions of management made in light of its experience and its perception of trends, current conditions and expected developments, as well as other factors that management believes to be relevant and reasonable in the circumstances at the date that such statements are made, and are inherently subject to known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance or achievements of the Company to be materially different from those expressed or implied by such forward-looking statements, including but not limited to risks related to price volatility for the Company's dolomite products and dairy feed ingredients, market competition, changes in

economic conditions in the markets for the Company's products, particularly the dairy market in the United States, the ability to attract and retain skilled staff, timing and availability of external financing on acceptable terms, increases in costs, environmental compliance, and changes in environmental and other local legislation and regulation, interest rate fluctuations, as well as those risk factors listed in the "Risk Factors" section above. There may be other factors that cause actions, events or results to differ from those anticipated, estimated or intended. Forward-looking statements contained herein are made as of the date of this MD&A and the Company disclaims any obligation to update any forward-looking statements, whether as a result of new information, future events or results, except as may be required by applicable securities laws. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements.

The Board of Directors of Inter-Rock Minerals Inc. has approved the disclosure contained in this MD&A.